

## 2.3.3 Green Real Estate

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Climate Targets	Green Retrofit	Low-Carbon Architecture	Green Landlord
<b>Important Actions</b>	In 2019, CUB started to green retrofit branches and has since increased our use of green building materials to over 60% of total surface areas, transforming buildings to produce lower carbon emissions. We committed to ensuring all green retrofitted branches are 100% compliant with eco-friendly guidelines. As of the end of 2023, we have spent a cumulative total of NT\$1.45B for green retrofitting 24.8% or 41 CUB branches, meeting our targets for the year.	New CUB buildings comply with low-carbon, environmental protection, and energy conservation guidelines. For example, evaluating building exterior/location, enhancing greenery coverage, and adopting equipment with energy and water saving labels as well as assessing rainwater recycling systems and PV systems for new real estate development projects. The goal is to reduce the consumption of traditional energy by generating energy onsite for self-use.	CUB mapped out the green landlord system to outline how landlords can wheel in and distribute renewable energy to building tenants. The program is an effective solution to the renewable energy dilemma that previously prevented tenants under the same electricity account from accessing renewable energies. Under the program, tenants can access renewable energies without entering into multi-party agreements with electricity suppliers, Taipower, and landlords, thereby increasing the accessibility of renewable energy to tenants. In 2024, we will survey tenants' willingness to use renewable energy. In 2025, we will launch the "Green Real Estate Rental Program" to wheel green energy to willing tenants.
<b>Short-term Targets (2024)</b>	Ensure all green retrofitted branches in 2024 comply 100% with eco-friendly guidelines and 25% CUB branches have been green retrofitted	-	Develop the green landlord system and survey tenants on willingness to use renewable energy
<b>Mid-term Targets (2025)</b>	Ensure all green retrofitted branches in 2025 comply 100% with eco-friendly guidelines and 30% CUB branches have been green retrofitted	-	Wheel green energy to willing tenants from the 2024 survey
<b>Long-term Targets (2030)</b>	Ensure all green retrofitted branches in 2025 comply 100% with eco-friendly guidelines and 45% CUB branches have been green retrofitted	-	